



### Key operational highlights

# **Growth acceleration** in all Business Lines

+11% organic growth

## **Integrations** on track

BS Payone & Paymark

# **SMB** progressing well

Growth in merchants base & transactions

### **Outstanding** performance

in Brazil driven by market share gains

### Mature countries in line

Low single digit organic decline

### B&A Revival

Program in full motion EBITDA stabilization

A strong start of the year: +12% organic growth 2019 organic growth guidance raised at c. 6%



### Key financial highlights

€753m
Group revenues

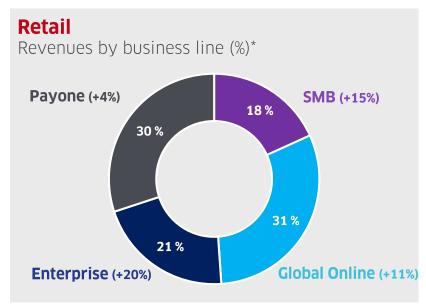
12% organic growth\*
29% reported growth

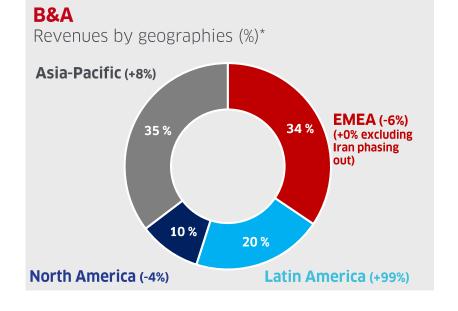
**€435m**Retail revenue

11% organic growth\*

44% reported growth

€318m B&A revenue 12% organic growth\* 14% reported growth







<sup>\*</sup> Growth rate at constant FX & scope

## Q1'19 RETAIL REVENUE

**Business lines dynamics** 

18%

**SMBs** (+15%\*)

Performance in line with expectations

**Continuous increase** of the merchant base with 4,000+ new customers / month

Acquiring volume growing at same pace as last year restated from risk portfolio rebalancing

**Enterprise** (+20%\*)

Strong performance of **both POS and** transactional (Axis) activities

**Healthcare German vertical** benefiting from a strong momentum

> North America very dynamic with early shipments in 01'19

**Global Online** (+11%\*)

**Emerging countries** with India growing at 30+%

> Ramp up of client wins of the past 12 months

New clients wins: Radial (USA), Intcomex (LATAM) & fly365 (Asia)

**Payone** (+4%\*)

**Integration is on track** with a normalized growth profile expected in 2020

**JV well positioned** on the DACH market both with large Enterprise and German Banks

A combination of **people working** closely together

31%

\* Growth rate at constant FX & scope

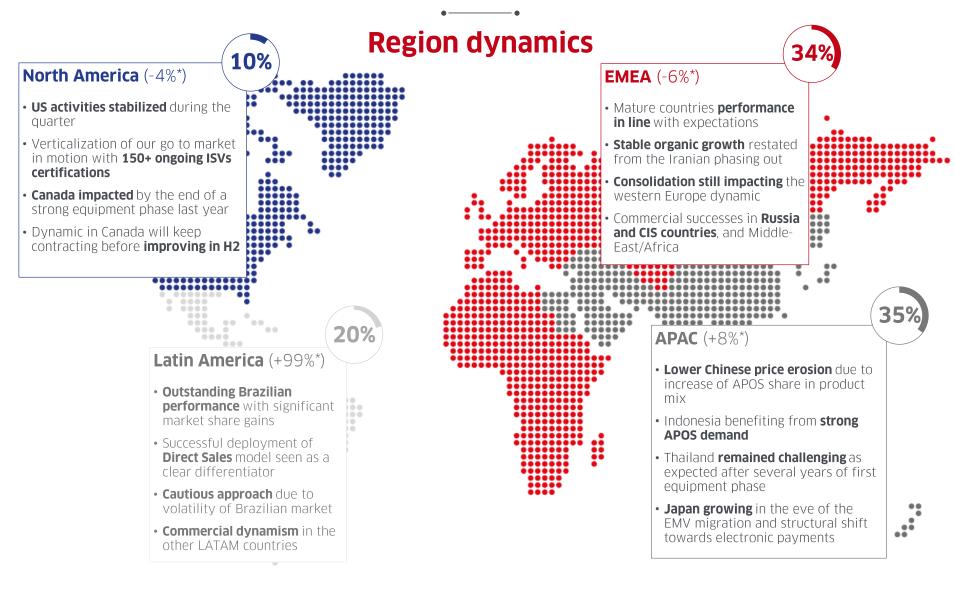


: Share of revenues within Retail business unit

30%

21%

# Q1'19 B&A REVENUE



: Share of revenues within Banks & Acquirers business unit





2019 guidance

INITIAL 2019 GUIDANCE

### **Revenues**

4-6% organic growth\* (flat B&A / double digit Retail)

### **EBITDA**

> €550M (c.€280M B&A/>€270M Retail)

### **FCF** conversion

c.50% conversion rate (i.e. c.€275M FCF)

UPDATED 2019 GUIDANCE

(before IFRS 16 impact)

### Revenues

c.6% organic growth\* (c.2% B&A / double digit Retail)

#### **EBITDA**

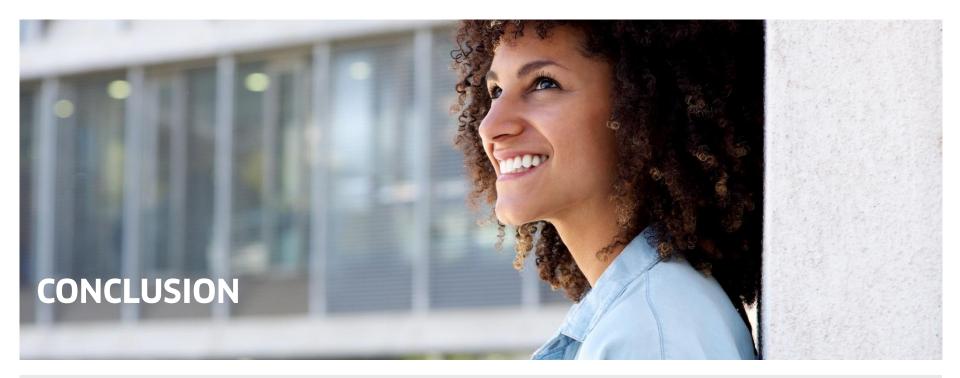
> €550M (c.€280M B&A/>€270M Retail)

#### FCF conversion

c.50% conversion rate (i.e. c.€275M FCF)

IFRS 16 application to increase EBITDA by **c. €30 million**No impact on FCF, thus reducing conversion rate to **c. 47%** 





**Deliver sales performance to merchants** 



Conclusion

2019

# Repositioning and acceleration

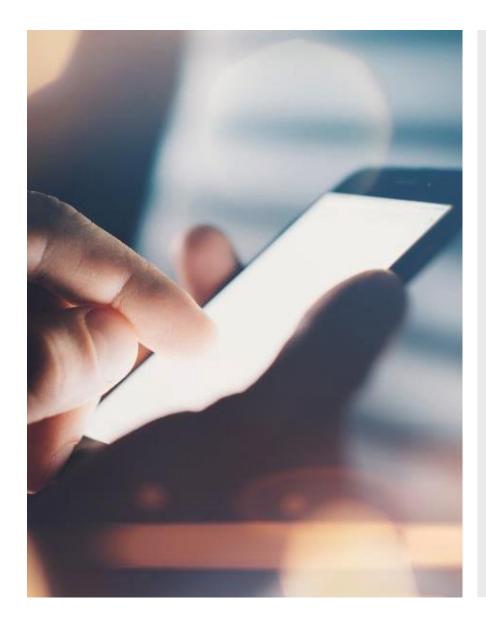
Focused and committed on execution

Going forward

Capital Market Day on April 24th, 2019

Ingenico strategic plan





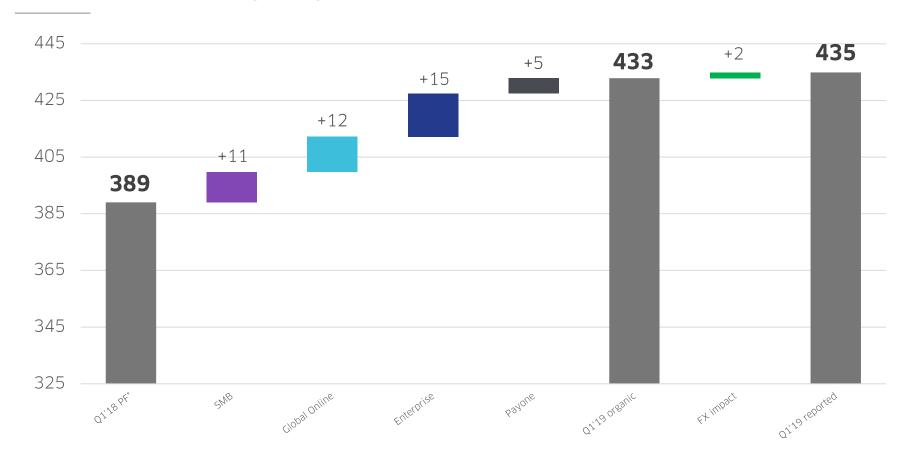
**APPENDICES** 



# **Q1'19 RETAIL REVENUE**

# 11% organic growth

### **Revenue contribution (in €M)**

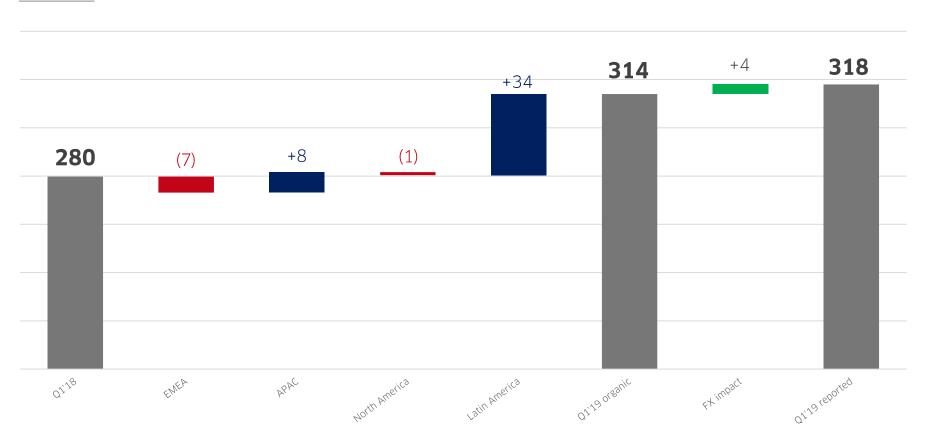




# Q1'19 B&A REVENUE

# 12% organic growth

## **Revenue contribution (in €M)**





**FY'18** 

# Quarterly reported figures

IN €M	Q1'18	Q2'18	Q3'18	Q4'18	FY'18
Retail	302	328	345	364	1,339
SMBs	88	98	103	105	393
Global Online	119	126	136	141	521
Enterprise	95	105	106	118	424
Banks & Acquirers	280	319	342	364	1,305
EMEA	114	128	127	125	495
Latin America	34	38	58	69	199
North America	30	46	42	44	163
Asia Pacific	101	107	113	126	447
Total	581	648	687	727	2,643



# **FY'18**

# Quarterly new reporting figures

IN €M	Q1'18	Q2'18	Q3'18	Q4'18	FY'18
Retail	302	328	345	364	1,339
SMBs	70	78	82	84	314
Global Online	117	124	134	139	514
Enterprise	67	76	75	91	309
Payone	48	51	54	50	202
Banks & Acquirers	280	319	342	364	1,305
EMEA	114	128	127	125	495
Latin America	34	38	58	69	199
North America	30	46	42	44	163
Asia Pacific	101	107	113	126	447
Total	581	648	687	727	2,643



**FY'18** 

# Quarterly new reporting & proforma figures

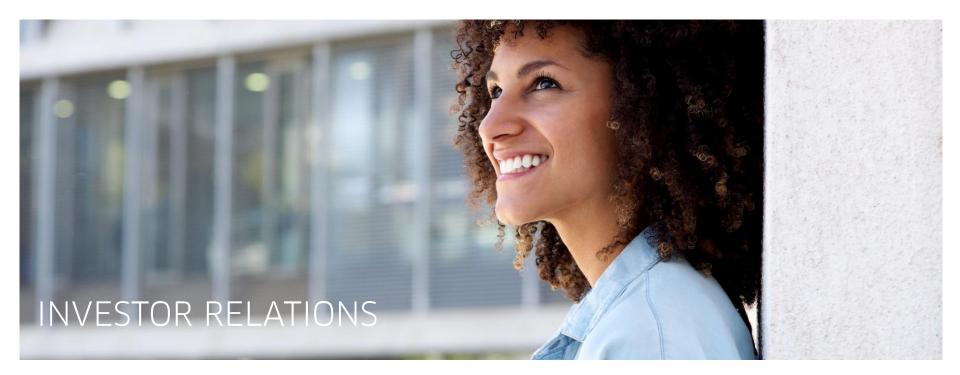
$\mathbb{N} \in \mathbb{M}$	Q1'18	Q2'18	Q3'18	Q4'18	FY'18
Retail	389	425	447	466	1,728
SMBs	70	78	82	84	314
Global Online	117	124	134	139	514
Enterprise	76	86	84	101	348
Payone	125	137	147	142	551
Banks & Acquirers	280	319	342	364	1,305
EMEA	114	128	127	125	495
Latin America	34	38	58	69	199
North America	30	46	42	44	163
Asia Pacific	101	107	113	126	447
Total	669	744	789	830	3,032



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