

Sylvie Calsacy, head of Payments Strategy



BRYAN, GARNIER & CO

**Club Tech** 19 décembre 2018 - Paris Worldline

# Digital transformation # Digital disruption

« Digital transformation involves transformation of internal processes and it aims to digitalize and optimize operations.

Digital disruption is a change to the traditional market in its current form by creating a new market enabled by the use of innovative technologies, which includes new ways of customer intercation in order to enhance customer experience. »

### EBA REPORT ON THE IMPACT OF FINTECH ON INCUMBENT CREDIT INSTITUTIONS' BUSINESS MODELS, July 2018



Click here

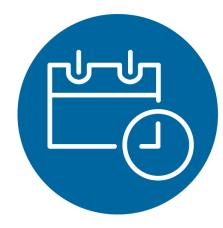




# **Agenda**



**Drivers for change... Regulation but not only** 



- PSD2 and Instant Payment from Digital transformation
- PSD2 and Instant Payment *to* Digital Disruption
- Banks, PSP, Fintechs, Gafas .... Who's who with whom?
- Conclusion



#### **EMPOWERING THE CASHLESS SOCIETY**

c. €2.3 bn
ANNUAL REVENUE\*

11,000+ TALENTS

30+
COUNTRIES



#### MERCHANT SERVICES

- Commercial Acquiring
- Omnichannel Payment Acceptance
- Payment Terminals Solutions
- Digital Retail Services

> €1.0 billion annual revenue (46%)

**400K+**Merchants in Europe



# FINANCIAL SERVICES

- Issuing Processing
- Acquiring Processing
- Account Payments
- Digital Banking



**300+** Financial Institutions



#### MOBILITY & E-TRANSACTIONAL SERVICES

- · Trusted Digitization
- · eConsumer & Mobility
- e-Ticketing

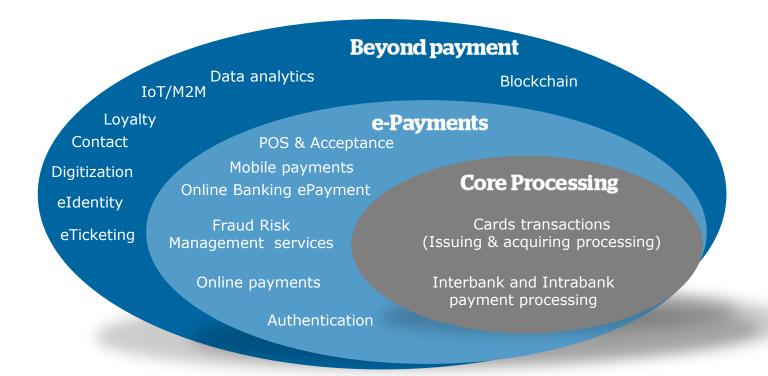
€0.4 billion annual revenue (15%)

**350+**Customers on various industries





## A large portfolio with Technology as a key differentiator

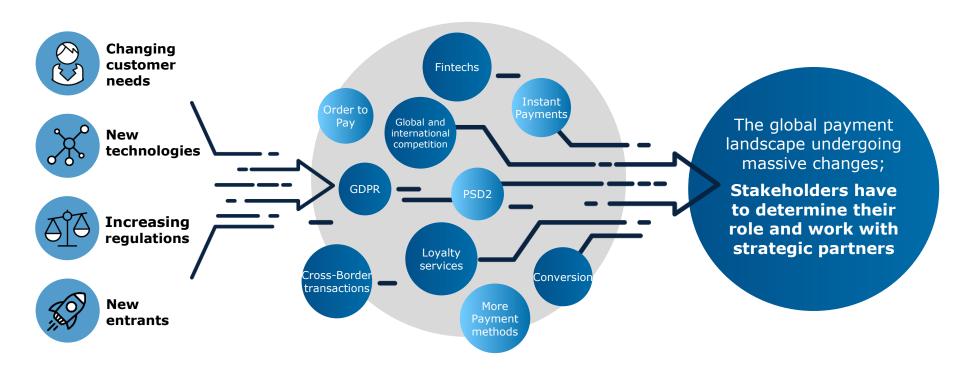






# Many things happening

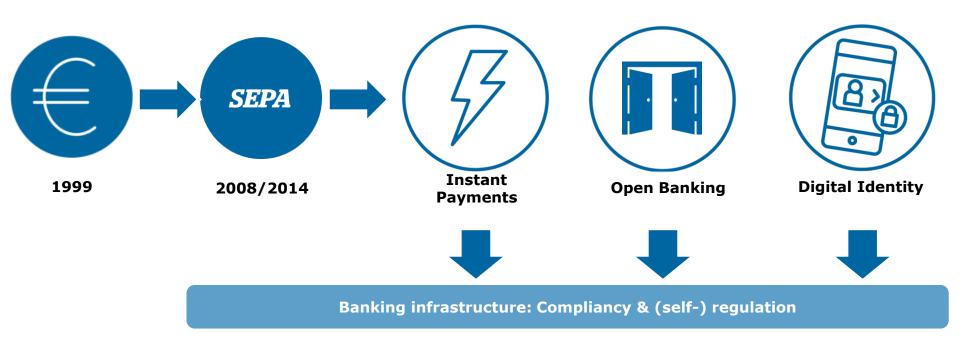
Trends are driving change in the payments landscape





## In response, payment is transforming

Preparing the industry for the demands of the digital economy

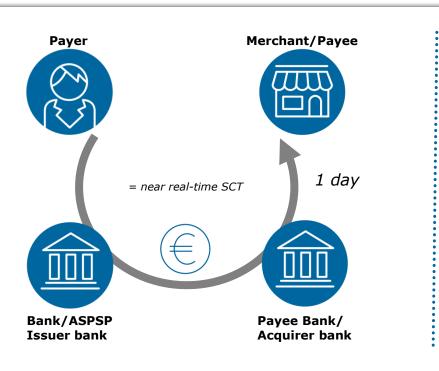


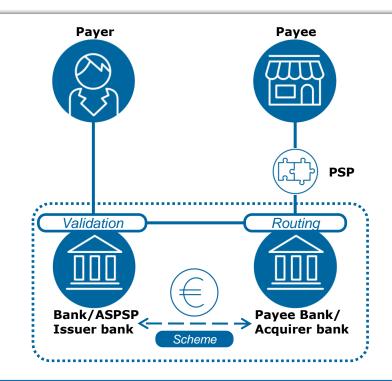




## PSD1 and SEPA, the prerequisites for digital transformation

SEPA PSD1



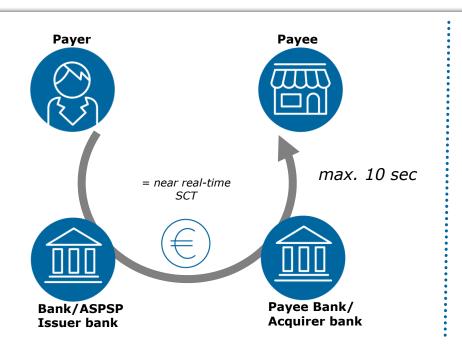


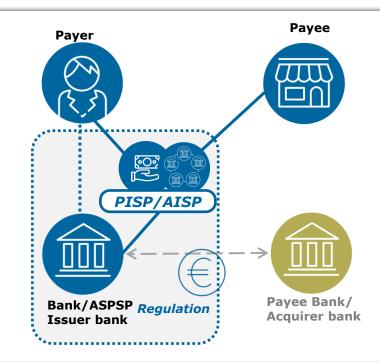


# Instant Payments and PSD2, the prerequisites for the digital disruption

**Instant Payment** 

PSD2

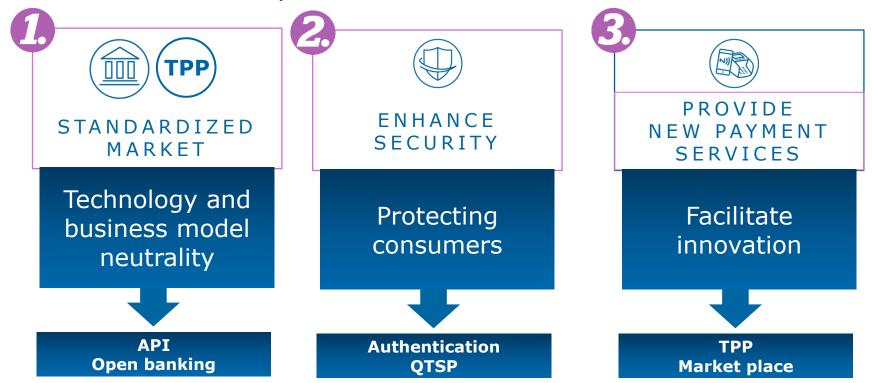






## What is PSD2 about

Payment Services Directive 2



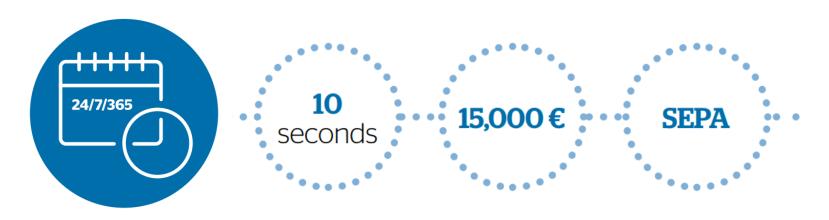
TPP = Third Party Provider



# Instant Payment in the EU, the new normal



## Launch of SCT Inst in November 2017





# a never before seen digital tranformation for banks combining IP and PSD2

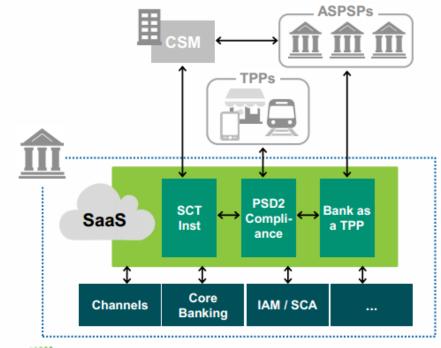


Diagram from external source



### **Progress of the 12 PSD2 mandates**



Milestone reached		Milestone 1: EBA has started work
1	RTS on Passporting Notifications under PSD2	$\odot$
2	GL on Authorisation of payment institutions under PSD2	0
3	GL on Professional Indemnity Insurance under PSD2	000000000
4	GL on Complaints Procedures by CAs under PSD2	$\odot$
5	GL on Incident Reporting under PSD2	$\odot$
6	RTS on Strong Authentication & Secure Comms. under PSD2	$\odot$
7	GL on Operational & Security Measures under PSD2	$\odot$
8	RTS on Central Contact Points under PSD2	$\odot$
9/10	RTS & ITS on EBA Register under PSD2	$\odot$
11	RTS on home-host coordination under PSD2	$\odot$
12	GL on fraud reporting under PSD2	$\odot$

Milestone 2: EBA has published CP with draft GL/TS	Milestone 3: EBA has published Final draft TS or Final GL	Milestone 4: EBA has published GL Compliance tab or Commission has published TS in C
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Dec 2015 to Dec 2018: A long way to write the global regulatory package for PSD2

- Need for clarifications on certain aspects of the RTS on SCA&CSC;
- Extension of EBA's Q&A and Single Rulebook tool to PSD2;
- Support the industry in the development of APIs;
- Assessments to exempt ASPSPs from fall back under Art 33;
- Clarification on eIDAs



June 2018: **EBA Opinion** 

End of June 2018:

Q&A tool available

Observer on Commission's API Evaluation Group'

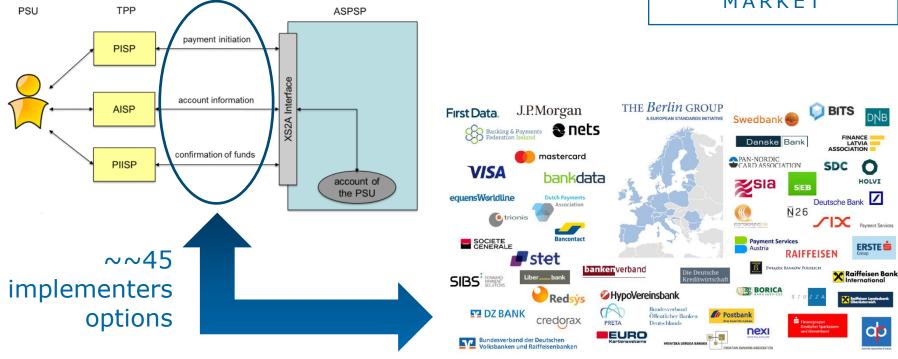
4 Dec. 2018

11 Dec. 2018



## **APIs: which standardization?**

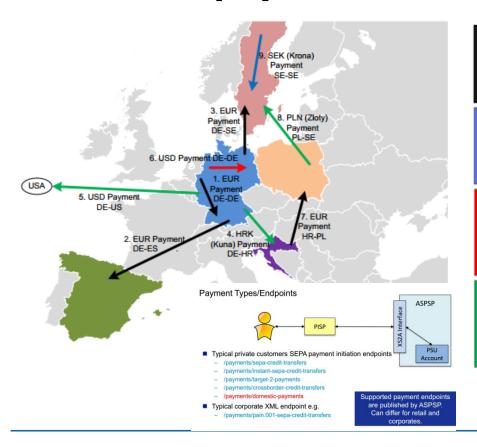






# PIS: which payment?





#### EUR Payments (SCT & SCTinst)

- The SEPA Credit transfer is availbale in all european countries (incl. Instant payments)
- Format: pain.001.001.03 (Germany)
- Examples: 1, 2, 3, 7.

#### Domestic Payments in local currency (nonEUR)

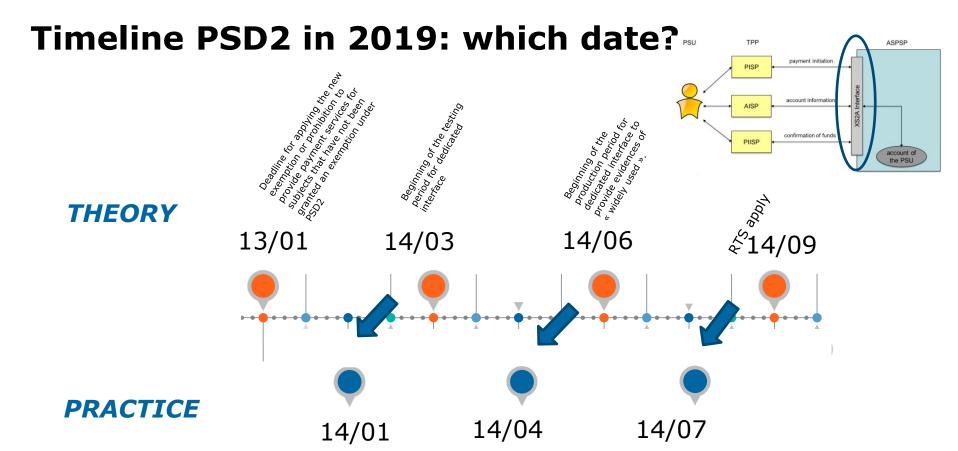
- Propriotary formats for domestic payments in non EUR countries available.
- Format: tbc. (pain.001 based or legacy format)
- Example: 9.

#### Domestic Payments in foreign currency

- Propriotary formats for domestic payments in foreign currency available
- Format: european standard format is not available (in Germany DTAZV)
- Example: 6.

#### Cross-Border Payments (non EUR)

- Propriotary formats for cross-border payments available
- Format: european standard format is not available (in Germany DTAZV)
- Examples: 4. 5. 8.



**Example**: in France, timeline is advanced by 2 months to enable ASPSP to get exemption of fallback



# WL open banking services

# Beyond compliancy, innovation for opportunities





#### Access 2 Account Services

Cost effectively comply to PSD2 requirements



#### **Authentication Process Management**

The right balance between security and user experience



#### **Trusted Authentication**

Protect your online services



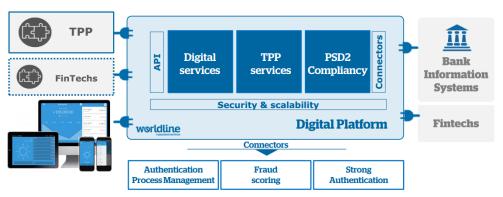
#### Digital Banking Platform

The back-end that supports fast channel developments



#### Open Financial API Services

Accelerate innovation by using open APIs





**OFFER** WL open banking services Worldline a real European deployment 31 banks payment initiation confirmation of funds account of the PSU 12 countries

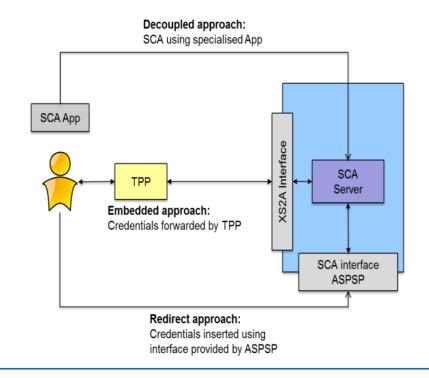


# **Strong Customer Authentication**Different approaches for implementing SCA



#### Redirect approach

- PSU is redirected to web interface provided by the ASPSP
- Decoupled approach
  - SCA out-of-band using a special APP
  - Same behaviour as for Online Banking
- Embedded approach
  - PSU enters credentials on the interface of the TPP

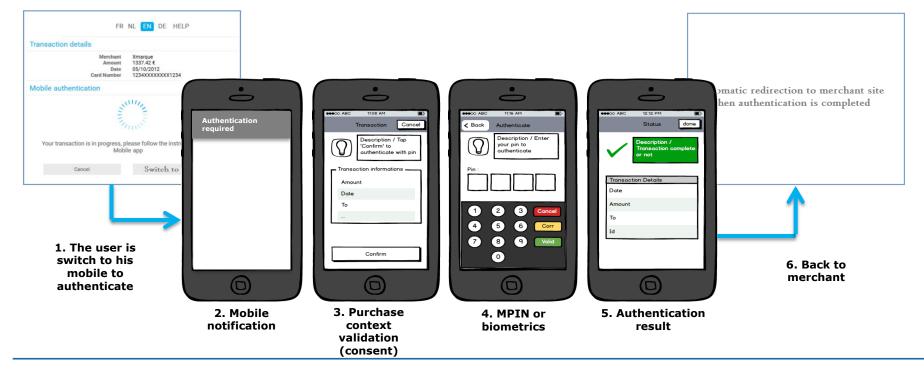




#### **WL Trusted Authentication**

# Seamless and simple customer journey with decoupled approach







## **European References**





Société Générale Mobile application (credit validation)



French inter banking wallet PAYLIB (sample from BNPP Payment validation)



Belgium scheme: BCMC wallet (P2P payment validation)



German POC for proximity NFC payment (validation)



La Banque Postale Application Mes paiements



# FIDO Alliance: the authentication based on API

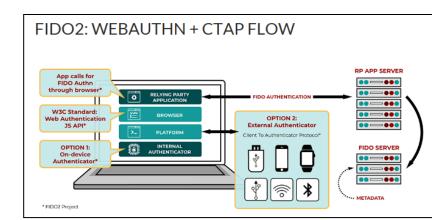
**The FIDO2 Project (April 2018)** is a set of interlocking initiatives that together create a FIDO Authentication standard for the web and greatly expands the FIDO ecosystem.

FIDO2 is comprised of the <u>W3C's Web Authentication</u> specification (WebAuthn) and FIDO's corresponding <u>Client-to-Authenticator Protocol (CTAP)</u>, which collectively will enable users to leverage common devices to easily authenticate to online services — in both mobile and desktop environments.

- WebAuthn defines a standard web API that can be built into browsers and related web platform infrastructure to enable online services to use FIDO Authentication.
- CTAP enables external devices such as mobile handsets or FIDO Security Keys to work with WebAuthn and serve as authenticators to desktop applications and web services.

**Multiple major web browsers** including Chrome, Firefox and Microsoft Edge have implemented the standards; Android, Windows 10 and related Microsoft technologies also will have built-in support for FIDO Authentication





Not yet deployed in Europe, only in the USA, and Asia.

A European working group FIDO was created in Nov. 2017 to promote FIDO standards over Europe.



A complex regulatory process to be TPP mixed of PSD2 and eIDAS PROVIDE NEW PAYMENT SERVICES (article 14/15 [PSD2]) authorised TPPs inelD.AS QTSP Competent authority **NCA Register** home Member State (conform [eIDAS]) eIDAS certificate Authorisation Status of certificate? for identification of TPPs (article 5/11 [PSD2]) (article 34 [EBA-RTS]) PSD2 service signed request **TPP ASPSP** PSD2 service response **PSD2** Compliant Interface Access information URL How to access ASPSP? supported services documentation





# Worldline, PSD2 licensed payment provider



Covering now 6 services out of the 8

















Services
enabling cash
to be placed
on a
payment
account

Services
enabling cash
withdrawals
from a
payment
account

**Execution of payment operations**(including transfer of funds)

**Execution of payment operations,**when the funds
are covered
by a credit
for a payment
service user

Issuing
of payment
instrument
and/or
Acquiring
of payment
transaction

Money remittance

Payment Initiation Services (PIS)

Account
Information
Service
(AIS)

NEW PSD2 services for TPP



# **Instant Payment goes live**



2042 PSP

14 CSM

# **MSCT**

Mobile Initiated SEPA Credit Transfer Interoperability Implementation



# **Instant Payment will spread the market**

from Internation Reseach, Insight and Advisatory companies

7-10%
Of total payment retail in Europe will be Instant Payments in 2027

2025
Instant Payments
will overtake
Cards in
eCommerce

Up to 30% of e-Commerce in 2027

>55%

Non card payments for e-Commerce in Germany and the NL

# Worldline covers the whole value chain for instant payment

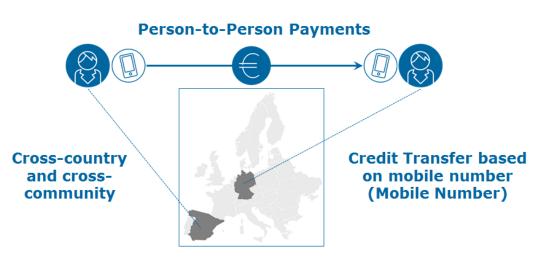




For banks	For merchants
WL payments processing back	WL online acceptance
office	WL merchant wallet
WL clearing & settlement	WL Third Party Provider
	WL e-invoicing

## **SEPA Proxy Lookup Service**

Service Description – Use Case



The SEPA Proxy Lookup (SPL) service supports **interoperability of different European mobile P2P payment schemes**, and provides the necessary data for an inter-scheme P2P payment.

In the first phase this lookup service will provide **a mapping of a mobile number to an IBAN**, so the P2P scheme of the payer (debtor) can retrieve the payee's IBAN (creditor). After that the debtor scheme can initiate a payment to the creditor.





**OFFER** 

Worldline

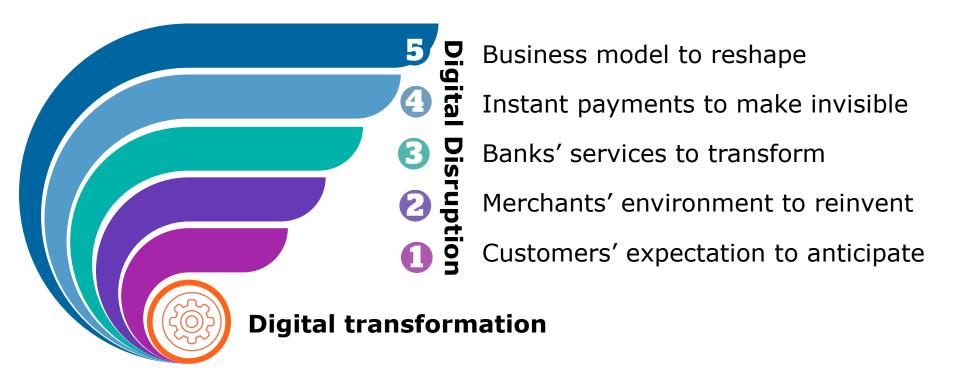
# Innovation is already here for Instant P2P but with limited geographical scope

Largest European P2P Solutions





# The 5 challenges to succeed in the disruption





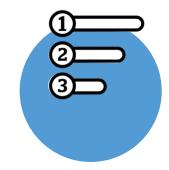
# Challenge # 1: customers' new expectation



Personalized, simple & instant interactions expected



Stores used as a showroom



27% of customers
use the mobile to
prepare their shopping
list



Consumers use approximatively
3 different channels before actually buying



# Challenge # 2: new mature technologies for merchants







Consumer Mobile Devices

Wearable devices

e-Wallets







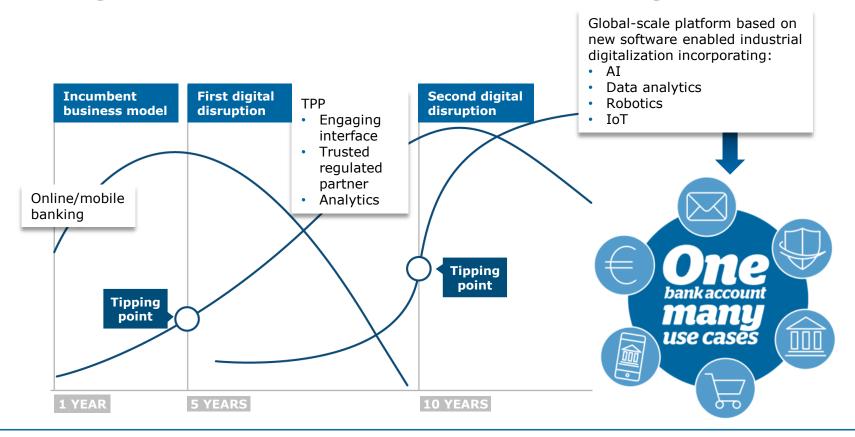
Kiosks & Digital Signage Smart Furniture







# Challenge # 3: to re-invent the banking services



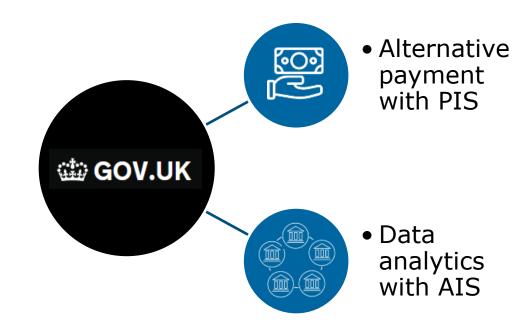


# **GOV.UK** faces with new opportunities via PSD2



## **Four objectives**

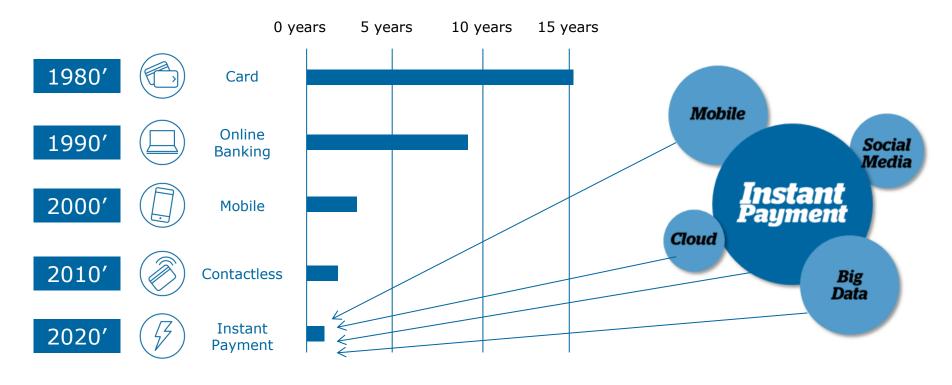
- Increase the supply of SME loans in the UK
- Increase diversity of SEM funding
- Improve SME understanding of funding options
- Manage taxpayer money efficiently.





# Challenge # 4 (a)

# a speed adoption of instant payment





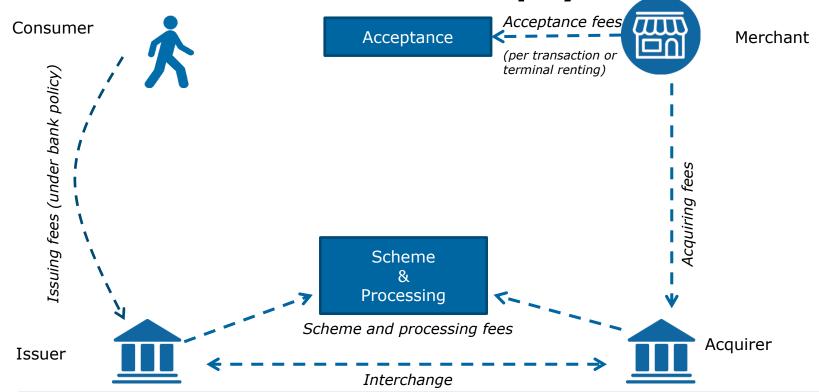
## Challenge # 4 (b)

Instant payment as the new normal of the daily life



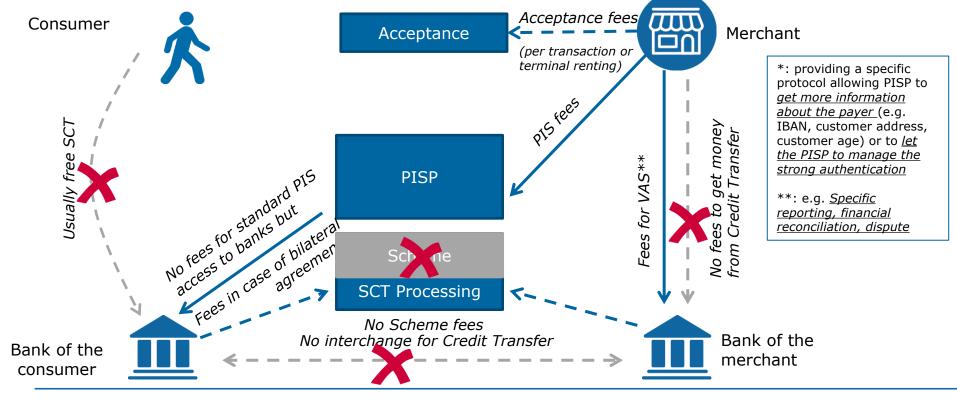


# Challenge #5(a): revenue change Fees and revenues for card payment





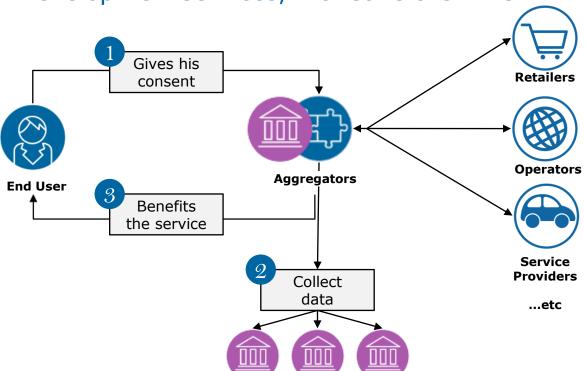
# Challenge # 5(b):revenue change Fees and revenues for PIS/SCT services





## Find new revenues

Develop new services, monetize the APIs



#### **Market Place ecosystems**

- Commissions for business leads
- % of Cash Back or vouchers
- Monetize premium APIs
  - KYC data for enrolment process
  - customized income summaries
- Marketing Campaigns
  - Data analytics
  - Segmentation





# **A Concrete Mobility Services Strategy**





**In-vehicle** 



@ the station



# **TOTAL** eWallet

WL Merchant Wallet For In-Vehicle Payments



At the Total station,



**Total** services app, the driver can...

... select pump number

...choose fuel type

...choose the card I want to use if I have several enrolled cards

TOTAL

...confirm payment intention. **Authentication can** 

be done by PIN, fingerprint, voice...



The pump is automatically unlocked...



...get out of my car to refuel it.

Then the customer can immediately go.

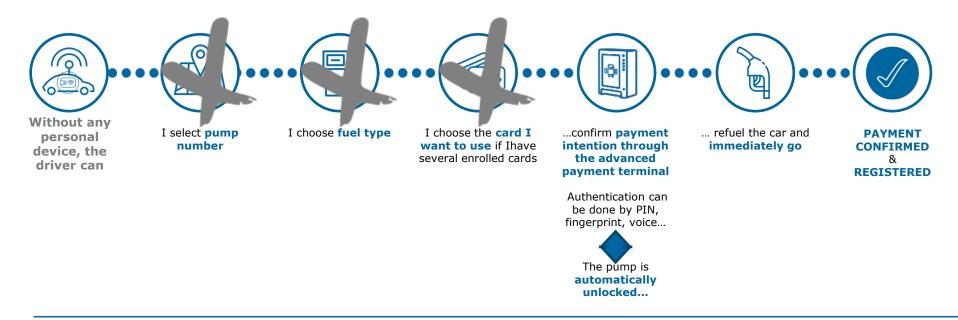


**CONFIRMED** & **REGISTERED** 



## **Merchant Wallet**

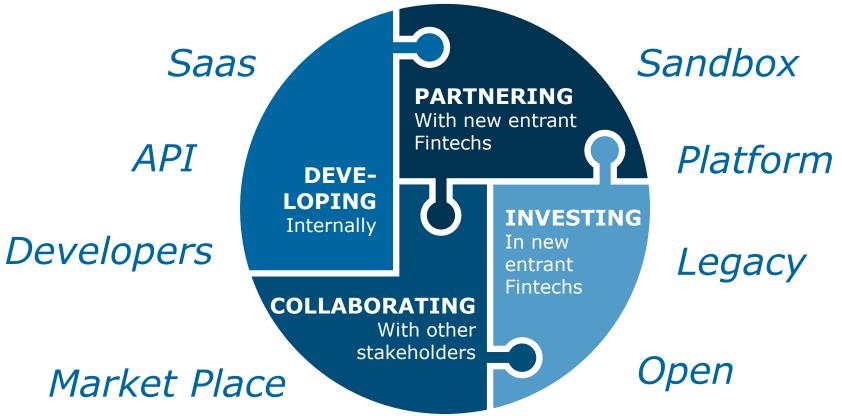
... towards invisible payments through advanced payment terminals services





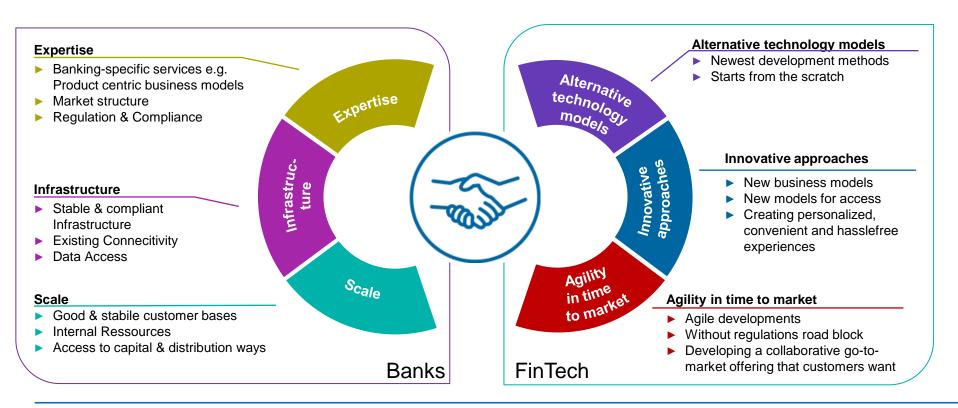


# Disruption also in the working approach

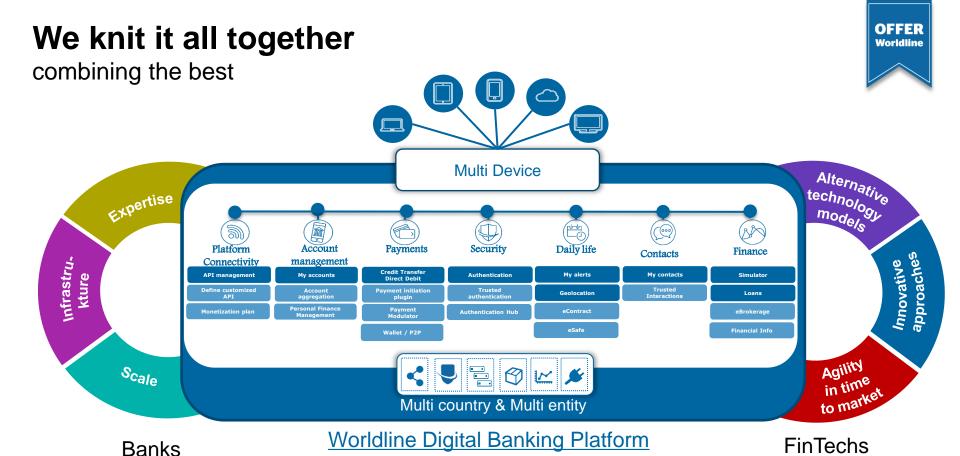


## Strengths comparison

#### Banks vs. FinTechs









# Use case 1#: **Atos Group Fintech Engagement program**

Our objective: Be the global leader in FinTech by shaping an ecosystem of FinTechs connected to the Worldline Digital Banking Platform, the Open Banking Platform, together shaping the future of the industry and leveraging our strengths!





**Collaborative go-to-market** 

Hybrid cloud based API platform to create banking services

Community of pre-vetted, quality-assured and road tested FinTechs



Our knowledge portal



FinTech Services in Banking, 2017







































## **Use case 2#: TechQuartier Frankfurt – The FinTech-HUB**

Opening the future by bringing Financial Services business together with FinTechs



Atos and equensWorldline have worked with TechQuartier since July 2017 notably on the 'Papillion' training program, in which 3 selected FinTechs were mentored by Atos experts to develop new services, with access to over 150 Financial Services clients, a global network of Atos Business Technology & Innovation Centers and Atos' FinLab, a hybrid Cloud-based platform to facilitate the creation of new services.











### Use case 3#: Hackathon to co-innovate

## 1st Worldline e-payment challenge

## The 7 challenges



#### Challenge 1 - European retailer

#### Seamless in-store payment experience

- Create a great and frictionless shopper check-out experience in store!
- Build an innovative customer journey with faster and easier payments while using existing and next-generation technologies in a smart way.
- The objective is to make the act of payment disappear.



#### Challenge 2 - Nordics bank

#### Integration of receipts and payments transactions

Most flexible bonus system between merchants and banks (especially in GDPR world)



#### Challenge 3 - International hospitality group proposes 2 challenges

#### 3.1. Seamless guest consumption experience

Enrich the guest payment experience when consuming at hotel/restaurant, bar, wellness center,... in a hotel by using next generation technologies: biometrics technology...

#### 3.2. Community payments

- How to share the bill and pay at restaurant and in a bar in a smart way?
- A group of persons in a restaurant wants to share the bill. It takes time to split the bill and make several payments.
   Innovation could come from a connected table with a payment functionality onboard.



#### Challenge 4 - Telco company Instant payments in Telco world

We want to revolutionize mobile payments and carrier billing with a more efficient billing process, not based on consumers' invoices but on credit transfers directly from customers' bank accounts. With PSD2 tools, we expect you to imagine the best customer experience.



#### Challenge 5 - French bank New payment method

- Today, when paying for an internet purchase, the experience is not really secure & convenient for the cardholder.
- You have 48h to reinvent this experience through the introduction of a internet-dedicated payment method with smart oriented services.



#### Challenge 6 - Global energy company Digitized fleet cards management

- The company issues private cards for professionals. Companies that use this payment method are requesting the ability to provide their employees a self-managed digitized payment method.
- Objective is to digitalize the current private cards, with selfmanagement capabilities in order to reduce risk and fraud while achieving cost savings.



#### Challenge 7 - Certification agency B2B e-commerce payments

Accepting payments in online B2B context without current cards payments limitations (cost, threshold,...) but with similar payment guarantees when selling a product or service that costs a few thousands euros online.



- 3 weeks ideation period
- **7** Challenges
- 7 Clients
- **20+** Fintechs
- 30 Business & technical experts





# TIME IS NOW!



# PSD2, as founding element of the API economy in Europe

Next challenge: finding a good balance between security and open banking

# Instant payment, as enabler of payment adapted to mobility and ubiquity

Next challenge: maximising the benefits for businesses and consumers

Biometrics, artificial intelligence, cloud, distributed ledger technology as the next disruptive elements for payment industry

Next challenge: monitoring innovation with a view to avoiding fragmentation at the European level

The last but not least: **Making electronic payment options** available to all **Europeans** and ensuring that they work EUwide



## Meet us at:









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**Club Tech** 19 décembre 2018 - Paris Worldline