



#### **Disclaimer**

- This document contains further forward-looking statements that involve risks and uncertainties concerning
  the Group's expected growth and profitability in the future. Actual events or results may differ from those
  described in this document due to a number of risks and uncertainties that are described within the 2014
  Registration Document filed with the Autorité des Marches Financiers (AMF) on April 27, 2015 under the
  registration number: R.15-021 and its update filed on August 6, 2015 under the registration number D.150292-A01
- Revenue organic growth is presented at constant scope and exchange rates. 2016 objectives have been considered with exchange rates as of December 31, 2015.
- Global Business Lines include Merchant Services & Terminals (in Belgium, France, Germany, India, Luxembourg, Spain, The Netherlands and United Kingdom), Financial Processing & Software Licensing (in Belgium, China, France, Germany, Hong Kong, India, Indonesia, Malaysia, Singapore, Spain, Taiwan and The Netherlands), and Mobility & e-Transactional Services (in Argentina, Austria, Belgium, Chile, France, Germany, Spain, and the United Kingdom).
- This presentation does not contain or constitute an offer of Worldline's shares for sale or an invitation or inducement to invest in Worldline's shares in France, the United States of America or any other jurisdiction.







#### Q1 2016 key figures

**€298.8m** +6.5% organic

Revenue

€1.7b
1.4 years
of revenue

**Backlog** 

€**35.3** m

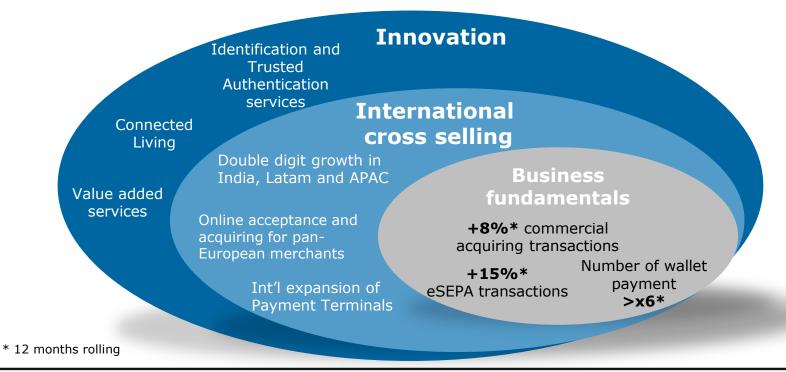
+10.7% vs Q1 2015

Free cash flow €362.3m

Net cash



## Q1 2016 perfectly reflecting the growth model of Worldline Volume increase, international cross-selling and innovation





## Significant progress achieved towards the closing of the Equens and KB transactions

#### **EQUENS** PaySeuare

- Deal documentation signed
- European Workers' Council opinion received
- Carve-out operations on track
- Integration preparation work on track
- European anti-trust decision received
- Pending regulatory approvals

Closing expected at the end of Q2 2016



- Deal documentation signed
- Integration preparation work on track
- Pending regulatory approvals

Closing expected during the summer of 2016



#### FY 2016 objectives confirmed

#### **Excluding any contribution from Equens and Paysquare**

Revenue

c. 3% organic growth\*

**OMDA** 

c. +80 bp vs. 2015

Free Cash Flow

#### € 135 million to € 140 million

Including the exceptional cash-out linked to the Equens transaction costs (c.€12m)



<sup>\*:</sup> Taking into consideration the anticipated impact of the termination of the "Radar" contract



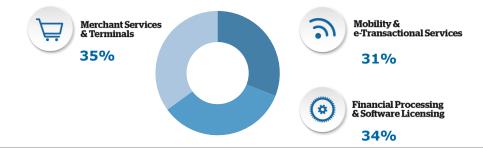
## Q12016 revenue Bruno Vaffier, Chief Financial Officer



## Constant scope and exchange rate figures reconciliation

| In € million                                | Q1 2015<br>statutory<br>(reported) | Exchange<br>rates effect | Q1 2015* | Q1 2016<br>actuals |
|---|------------------------------------|--------------------------|----------|--------------------|
| Merchant Services and Terminals             | 93.5                               | -0.4                     | 93.0     | 103.4              |
| Financial Processing and Software Licensing | 98.3                               | -0.6                     | 97.7     | 102.6              |
| Mobility and e-Transactional Services       | 94.8                               | -5.1                     | 89.7     | 92.8               |
| Worldline                                   | 286.6                              | -6.1                     | 280.5    | 298.8              |

Revenue





<sup>\*:</sup> at constant scope and at Q1 2016 exchange rates

## Performance by Global Business Line

| In € million                                |  |  |  |
|---|--|--|--|
| Merchant Services and Terminals             |  |  |  |
| Financial Processing and Software Licensing |  |  |  |
| Mobility and e-Transactional Services       |  |  |  |
| Worldline                                   |  |  |  |
| <u> </u>                                    |  |  |  |

| Q1 2016 | Q1 2015* | % Growth |
|---------|----------|----------|
| 103.4   | 93.0     | +11.2%   |
| 102.6   | 97.7     | +5.0%    |
| 92.8    | 89.7     | +3.5%    |
| 298.8   | 280.5    | +6.5%    |

Revenue

#### **Merchant Services & Terminals**



- Continued acceleration in Commercial Acquiring with notably a favorable price/volume mix and a continued strong commercial momentum across all our geographies, in eCommerce and in India.
- Strong acceleration of the payment terminals international deployment

#### **Financial Processing & Software Licensing**



- High volumes recorded on the processing platforms (issuing, acquiring, OBeP and eSEPA)
- Strong license sales notably in Europe and in Asia
- Success of the Authentication services and mobile payment solutions in Issuing Processing

#### **Mobility & e-Transactional Services**

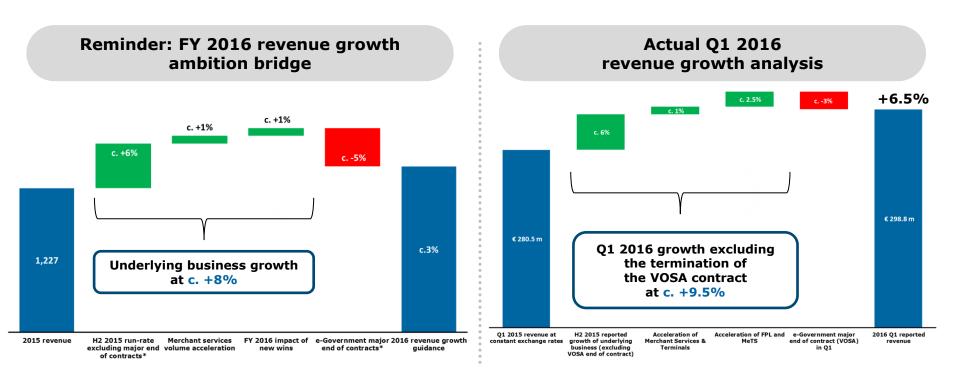


- Fast deployment of the Group's Contact and Consumer Cloud services, particularly in France
- e-Government Collection services affected by the termination of the VOSA contract from the end of Q3 2015 but showing a very good dynamic
- MeTS growth excluding Vosa > 13%



<sup>\*</sup> at constant scope and at Q1 2016 exchange rates

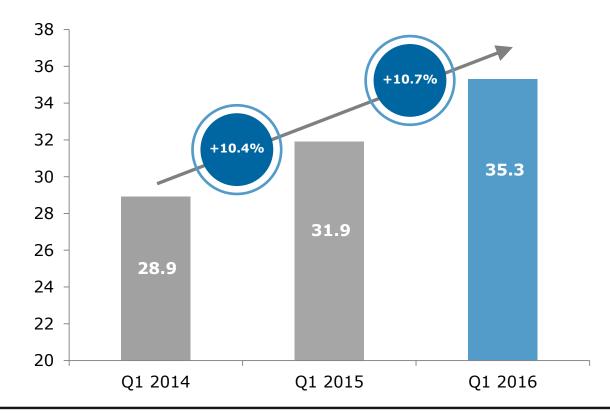
#### 2016 revenue growth ambition & actual 2016 Q1 analysis



<sup>\*:</sup> impact of the termination of the VOSA contract in Q3 2015 and hypothesis regarding the Radar contract finishing at the end of June 2016 11 | CONFIDENTIAL © Worldline



#### Free cash flow





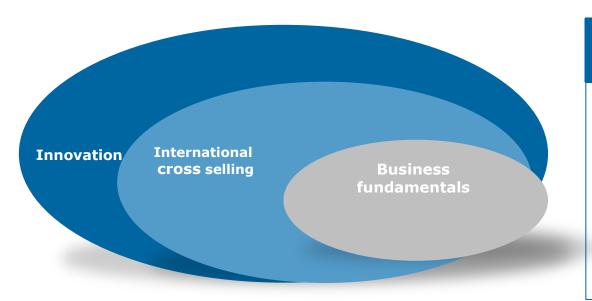


# commercial & operational performance

Marc-Henri Desportes, General Manager



## Q1 2016 perfectly reflecting the growth model of Worldline Volume increase, international cross-selling and innovation



#### Supported by group operational plans:

- New global organization since 2013
- WIPE program
- TEAM commercial efficiency streams
- New partnership strategy



#### Worldline growth model

#### **Innovation**

#### **International development and cross-selling**

#### **Business fundamentals**

- Continued volume growth in Commercial Acquiring and merchant acceptance
- Sustained growth of Payment Terminals through both established channel and new partners
- Number of commercial acquiring transactions: +8%\*
- Number of SIPS transactions: +17%\*
- Increase in eSEPA transactions: +15%\*

- Growth of commercial acquiring outside Belgium: +60%
- International expansion of the Payment Terminals out of Benelux: +40%
- Growth in India > 20% thanks to increased POS installed base and payment security services
- Double digit growth in LATAM and APAC
- Traffic offence automated management system in Luxemburg

- Number of payment transactions through wallets > X 6
- Sephora digital retail
- Identification Control and Authentication services in France, Belgium and Germany
- Connected living offers (Connected Vehicles, connected home appliances...)
- Connectivity services for merchants and financial instritution in synergy with payment services

\*: comparison on 12 month rolling



#### Q1 key deals



**Merchant Services** & Terminals

### Financial Processing & Software Licensing

## Mobility & e-Transactional Services

#### Key achievements And business update

- Renewal of 3 major Belgium commercial acquiring contracts (petrol stations and hospitality industry)
- 4000 commercial acquiring contracts signed via telesales in Belgium only in Q1
- New end to end and eacquiring contract with a major industrial company

#### Key achievements And business update

- Major Belgium bank
   Issuing processing services
   (3 year renewal)
- Leading French bank
   3-D Secure solution
   (5 year renewal)
- Bajaj Finance (BFL) India Close loop card payment system (New contract, 5 years)
- French bank
   Real-time SMS push alerting solution

#### Key achievements And business update

- UK rail operator
   Mobile Ticketing Services enabling train operator to retail tickets via an application (new contract, 4 years)
- **UK rail industry**: Revenue settlement services to the UK rail industry (renewal, 9 years)
- Public transportation contract in Argentina: automatic fare collection system (renewal, 3 years)
- Large European utility provider: Large scale connectivity solution (new contract)



## Worldine emerging as a leading brand and recognized for its innovation

Partnering with leaders like Gemalto sustain this strategy





2016 PayForum Award WL eBanking Payment Services



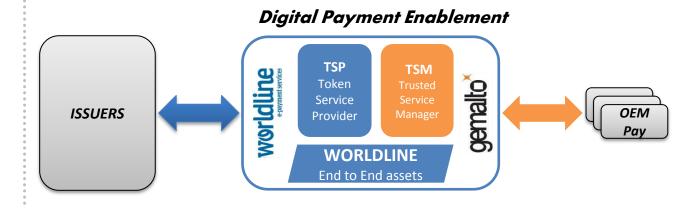
2016 PayForum Award WL Connected Piggy Bank



**2016 PayForum Award**WL Trusted Authentication with FIDO compliance



**Gemalto and Worldline** collaborate to **enable connection of banks to mobile wallets** from OEMs







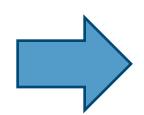
# Update on Equens & KB transactions

Marc-Henri Desportes, General Manager



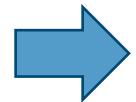
#### Progressing on Equens and KB integration readiness Anticipated value creation confirmed

**EQUENS**PaySeuare



- Amount of identified synergies confirmed
- Industrial plan further detailed
- Commercial synergies identified
- Organizational blueprint designed
- Staffing well advanced





- Management and operational teams recruited
- Platform migration plan defined
- New commercial offers prepared
- Very promising market (15% growth in number of transaction, low card penetration)







#### **Key take aways**



Good start of the year, well in line with Company's objectives



Significant progresses made towards the closing of the Equens/Paysquare transaction, preparing a reinforced group profile for H2 2016



Continued focus to take further advantage of structural changes and consolidation opportunities of the European payment industry





## Q&A session first quarter 2016





## Thank you

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